


AORN JOURNAL

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CE  Perioperative Strategies
for Surgical Site Infection
Prevention

FEATURED PODCAST

G Guideline Quick View:
Local Anesthesia

FEATURED GUIDELINE

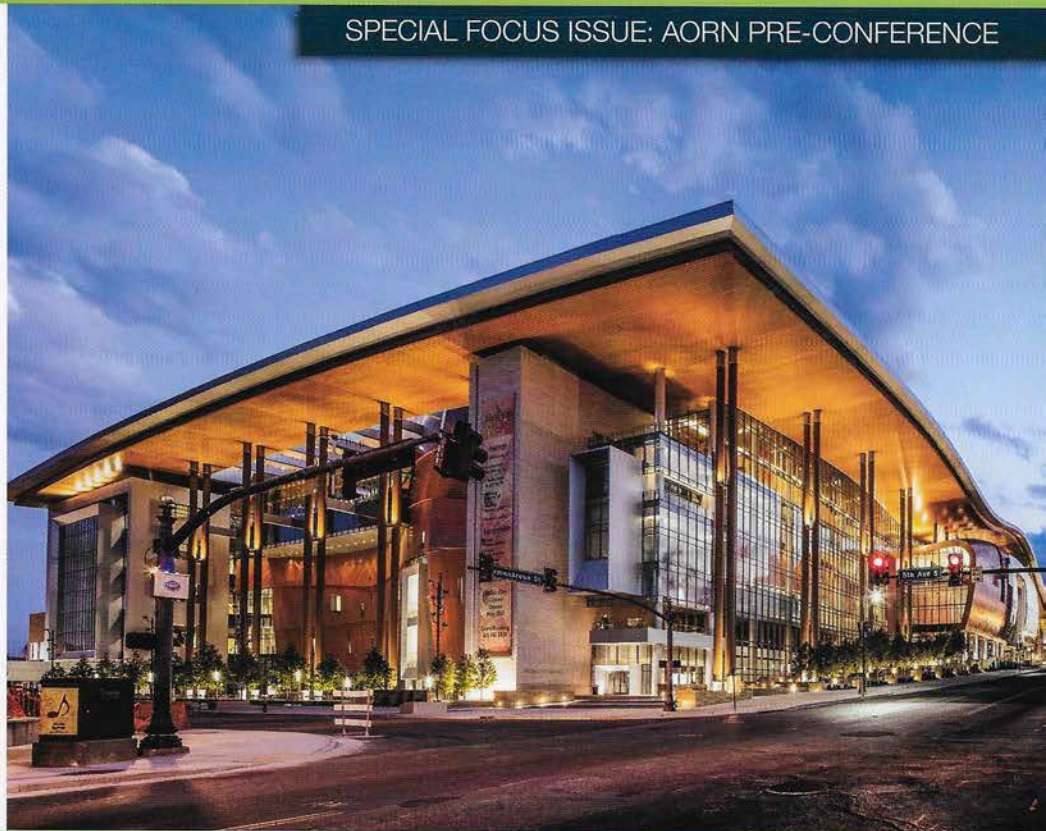
CE  Back to Basics:
Mass Casualty
Incidents

FEATURED CE

Best Practices for
Indwelling Urinary
Catheter Use

FEATURED PERIOP BRIEFING

SPECIAL FOCUS ISSUE: AORN PRE-CONFERENCE



AORN Global Surgical Conference & Expo 2019 Speaker Interviews

Perioperative Hyperglycemia: A Literature Review

The Effect of a Perioperative Nursing Elective on Nursing Career Paths

Procedure at a Glance: Orchiopexy

3.3 CE in this issue (free to AORN members)

Slate of Candidates and Voting Procedures

The names of the candidates for the 2019 national election appear on the ballot to the right. Officers, members of the Board of Directors, and members of the Nominating Committee (NC) will be elected by electronic ballot by members in good standing with voting rights as defined in Article III of AORN's bylaws. Voting opens on March 11, 2019, and closes at midnight on April 9, 2019. Members can log in to the voting system at <http://www.aorn.org/vote> from any computer with Internet access by using their AORN username and password. The voting results will be announced at the end of the last session of the 2nd House of Delegates at the Congress portion of the AORN Global Surgical Conference & Expo 2019.

Each year, the NC reviews nominations for the Board of Directors, national officers, and the NC to assess the candidates' qualifications for the position they are seeking. It is the responsibility of the NC to select the best-qualified candidates for the positions and to prepare and present a slate of candidates for all elected positions. In addition, Article VII, Section 2(C) of the AORN bylaws allows nominations to the ballot by petition for all elected positions immediately after the NC presents its slate of candidates but no more than 45 days before the commencement of voting (for 2019, the deadline is January 25, 2019). To be placed on the final ballot, candidates must support AORN's mission, vision, and values and meet the eligibility requirements for the position set forth in the bylaws. Because of publishing deadlines, only candidates on the ballot by September 30, 2019, are included in this issue of the *AORN Journal*. The final ballot and candidate information will be provided on the

AORN web site and in AORN publications before the 2019 annual conference.

2019 AORN NATIONAL BALLOT

OFFICE	CANDIDATE
PRESIDENT-ELECT (one to be elected)	JAMES (JAY) W. BOWERS JANE FLOWERS DAVID A. WYATT
TREASURER (one to be elected)	VANGIE DENNIS DAWN MYERS YOST KAREN Y. WHITE-EDWARDS
BOARD OF DIRECTORS (four to be elected)	NAKEISHA M. ARCHER VICKI J. BARNETT LINDA K. CONNELLY WILLIAM (BILL) DUFFY CONNIE S. GARRETT KATHERINE A. HALVERSON-CARPENTER JEFFREY R. KEANE CHERYL L. LANGFORD BRENDA G. LARKIN MARY C. RUSSELL
NOMINATING COMMITTEE (two to be elected)	JANE BABELA SARAH BOSSERMAN LAURA A. GAYTON CYNTHIA L. KILDGORE BARBARA L. NALLEY SHIRLEY POLLARD RAMSEY DAVID L. TAYLOR

This is not an official ballot. Please do not use this ballot for voting purposes.

Candidate Biographical Information and Election Statements

PRESIDENT-ELECT (ONE TO BE ELECTED)

James (Jay) W. Bowers, BSN, RN, CNOR, TNCC, is a clinical educator for General Surgery, Trauma, Pediatrics, Surgical-Oncology, and Oral Maxillofacial Surgery and Plastics, West Virginia University Healthcare, Morgantown. He earned a bachelor of science in nursing from West Virginia University, Morgantown.

Bowers has been a perioperative nurse for 27 years and a member of AORN for 26 years. He is a member of

- AORN of North Central West Virginia (2009-present);
- the West Virginia State Council (2009-present);
- the Leadership Specialty Assembly (2010-present);
- the Clinical Nurse Educator Specialty Assembly (2010-present); and
- the Pediatric Specialty Assembly (2009-present).

He has been a member of

- the Abdominal/Pelvic and Minimally Invasive Surgery Specialty Assembly (2009-2016) and
- the Neurosurgery, Orthopedic and Trauma Specialty Assembly (2009-2016).

Bowers has attended Congress 10 times in the past 10 years, each time as a delegate.

Bowers has received

- an AORN Outstanding Achievement in Perioperative Clinical Nursing Practice Award (2015),
- George P. Heffner Medical Staff Member of the Year (2016),
- an AORN National Volunteer of Year Award (2012),
- a Tacna-Peru Mayor Humanitarian Award (2011), and
- a Mary Connelly Volunteer Award (2009).

Highlights of Bowers' service to AORN include that he is

- a member of the AORN Board of Directors (2015-present),
- co-chair of the West Virginia AORN State Grass Roots (2009-present), and
- co-chair of the West Virginia AORN State Council (2011-present).

He has been

- co-chair of the AORN Task Force for Transition Into Practice (2014-2015),
- vice president of AORN of North Central West Virginia (2014-2016),
- a member of the AORN Nominating Committee (2012-2014),
- chair of the Trauma Specialty Assembly Professional/Practice Issues (2011-2012),
- a member of the AORN National Committee on Education (2011-2014), and
- president of AORN of North Central West Virginia (2009).

In other leadership roles, Bowers is

- an item writer for the Competency & Credentialing Institute (CCI) Certified Surgical Services Manager Exam (2018-present) and
- a member of Sigma Theta Tau (2009-present).

He has been

- a CCI-Surgical Services Educator Reviewer (2014);
- a member of the CCI-CNOR Item Writer Committee (2014); and
- a trauma chapter reviewer for *Alexander's Care of the Patient in Surgery*, 15th edition (2014).

In his community, Bowers is

- secretary of the Diabetes Camp of West Virginia (2009-present);
- an official Red Cross Disaster Relief Nurse (2018-present);
- a nurse volunteer for Interplast in Haiti, Nicaragua, and South Africa (2018); and
- a nurse for Camp Kno-Koma (2009-present).



James (Jay) W. Bowers

Election Statement

Health care is changing at a faster pace than ever before. To be vibrant, robust, and influential, AORN must demonstrate change abilities that proactively drive today's research, professional standards, and practice guidelines. AORN leadership must step forward with consistency and transparency to role model transformational leadership. While maintaining fiscal stewardship, AORN can support every professional perioperative nurse by providing frontline access to clinical knowledge. This support demonstrates genuine embracement of both Association members and the patients that we serve! As patterned by its legacy, AORN will be known for its ability to act to secure desirable patient care outcomes in today's chaotic care environment.

To succeed, AORN must showcase a futuristic vision reflecting flexibility, adaptability, and forward-looking responsiveness that can produce rapid, sustainable

change. As nursing research results become publicly disseminated, AORN will become even more known for its support, endorsement, and use of science to promote wellness. This stepping up for patient safety and quality showcases AORN as the dominant leader charting the course for perioperative nursing.

During my four-year tenure on the AORN Board of Directors, I have demonstrated proactive actions to chart the course by serving as a voice of the membership. My voice does not reflect the thoughts of one but the voices of many professional nurses practicing global perioperative nursing. I listen carefully and ask clarifying questions to ensure that AORN's mission abounds in organizational decision making. My vote is a vote of confidence for AORN actions that are centered on the mission, values, and needs of the organization. I am an authentic leader dedicated to action!

It is truly an honor to be nominated for the office of AORN President-elect. I have served AORN on local, state, and national levels since 1992. It has been my pleasure to work on different AORN committees and task forces. For the past 4 years, I have served you, the membership, on the AORN Board of Directors. To continue my stewardship of leadership service, my desire is to serve as AORN's next President-elect. I ask for your support, your voice of confidence, and your belief that my authentic leadership is invaluable to the continued legacy of our AORN organization! With your endorsement, I will continue to chart the journey for the perioperative patients we serve, making sure that the voice of perioperative nursing is evident in all we do to promote quality care and patient safety!

Jane Flowers, MSN, RN, CNOR, NEA-BC, CRCST, is retired, formerly the manager of Sterile Processing at the University of Maryland Shore Regional Health, Baltimore. She earned a diploma in nursing from the Macqueen Gibbs Willis School of Nursing, Easton, Maryland; a bachelor of science in nursing from Salisbury University, Maryland; a master of science in nursing from Georgetown University, Washington, DC; and completed RN first assistant coursework at Anne Arundel Community College, Arnold, Maryland.

Flowers has been a perioperative nurse for 37 years and a member of AORN for 37 years. She is a member of

- AORN of Baltimore (2009-present),
- eChapter (2018-present),
- the Sterile Processing/Supply Chain Management Specialty Assembly (2014-present),
- the Ambulatory Surgery Specialty Assembly (2009-present),
- the RNFA Specialty Assembly (2009-present),
- the Clinical Nurse Educator Specialty Assembly (2009-present), and
- the Leadership Specialty Assembly (2009-present).

She has been a member of

- AORN of the Lower Eastern Shore (2009-2012).

Flowers has attended Congress eight times in the past 10 years, each time as a delegate.

Flowers has received

- an AORN Outstanding Achievement in Mentorship Award, co-recipient (2015); and
- Shore Health System Manager of the Year Award (2012).

Highlights of Flowers's service to AORN include that she is

- Treasurer of the AORN Board of Directors (2017-present),
- chair of the AORN Finance and Audit Committee (2017-present),
- a member of the AORN Compensation and Compliance Committee (2017-present),
- a member of the AORN Golden Gavel (2009-present), and
- a member of the AORN Foundation Silent Auction Committee (2013-present).

She has been

- a member of the AORN Board of Directors (2015-2017),
- Board liaison to the Sterile Processing Specialty Assembly (2015-2018),
- Board liaison to the AORN Simulation Task Force (2015-2017),
- co-chair of the AORN National Legislative Committee (2009), and
- Board liaison to the AORN National Legislative Forum (2017-2018).

In other leadership roles, Flowers is

- a member of the Maryland Nurses Association (2009-present) and
- a member of Sigma Theta Tau (2009-present).

She has been

- secretary of the Maryland Nurses Association District #4 (2012-2015),
- a member of the Competency & Credentialing Institute Certified Surgical Services Manager Exam Development Committee (2014-2015), and
- a member of the Chesapeake College Surgical Technician Advisory Board (2013-2017).

In her community, Flowers is

- a volunteer for the Eagleman Triathlon (2016-present).

She has been

- a volunteer for the Salvation Army (2009-2016),
- a judge for the Family Fun Dog Show benefitting Christ Episcopal Church and the Humane Society (2009-2017),
- a supporter for the Cold Weather Shelter for the homeless (2014-2017), and
- tour guide for the da Vinci robot at the Health and Wellness Expo (2009).



Jane Flowers

Election Statement

Health care has changed dramatically over the past several years to include many challenges, such as workplace violence, the retirement of the Boomers, staffing shortages, the opioid crisis, and the explosion of technology. These challenges are coupled with budgetary decreases, which impact health care's ability to recruit qualified staff and retain them. AORN must address current and rapidly evolving challenges facing health care to be successful and remain relevant for our members.

AORN has been committed to projects that promote our mission, vision, and strategic plan. We are recognized globally as the leading Association promoting perioperative care, quality outcomes for our patients, and safety for both patients and staff. As an Association, we have developed our business-to-business strategies enhancing our profession. An example is when our Board made the decision to purchase *Outpatient Surgery*. This supports our mission as well as advances our presence in the ambulatory surgery arenas.

AORN promotes perioperative nursing practice through our evidence-based guidelines, education, career development, and advocacy. Our products are valued by perioperative leadership, staff, and other health care colleagues and organizations. AORN keeps updating our products so that they remain relevant and valued by our members. Consequently, AORN continues to be recognized for excellence in this changing world.

I have served you, our members, with eight very different Presidents: twice as an officer, secretary and treasurer; a member of the Board of Directors; and on the Nominating Committee. These experiences have prepared me to lead AORN as your President. I have great respect for our rich history and have a vision to take us into the future. My lifetime commitment and passion for AORN will help revive enthusiasm and connectivity within AORN.

As your President, my goal is to be very transparent in my communication with you and to keep the needs of our members as priority one in all decision making. We depend on the intellectual capital of our members to continue advancing AORN as a professional nursing organization. This involves mindful listening and collaboration between the members and our Board. I will encourage the Board to utilize appreciative inquiry and thoroughly investigate issues and proposals as we make decisions or changes involving perioperative practice and AORN. With

our members' dedication, respect, and support, AORN will continue to soar.

I ask for your vote for President-elect so that together we can be one voice and advance AORN positively into the future.

David A. Wyatt, PhD, RN, CNOR, NEA-BC, is vice president of Perioperative Services, Vanderbilt University Medical Center, Nashville, Tennessee. He earned a bachelor of arts in psychology and bachelor of science in nursing from MidAmerica Nazarene University, Olathe, Kansas; a master of arts in human development from the University of Kansas, Lawrence; a master of public health from the University of Kansas Medical Center, Kansas City; and a PhD in nursing from the University of Colorado-Denver, Anschutz Medical Center.

Wyatt has been a perioperative nurse for 24 years and a member of AORN for 17 years. He is a member of

- AORN of Middle Tennessee (2010-present).

He has been a member of

- AORN of Denver (2009-2010).

Wyatt has attended Congress nine times in the past 10 years, each time as a delegate.

Wyatt has received

- the AORN Award for Excellence (2015).

Highlights of Wyatt's service to AORN include that he is

- a member of the Fellowship Level of Membership Task Force (2018-present).

He has been

- co-chair of the Task Force on Processes Utilized in AORN Elections (2017-2018),
- a member of the Task Force National Strategic Governance for AORN (2013-2014),
- a member of the AORN Syntegrity Task Force (2012-2014),

- a member of the AORN Board of Directors (2009-2012),
- a member of the AORN of Middle Tennessee Board of Directors (2013-2015), and
- education co-chair for AORN of Middle Tennessee (2012-2015).

In other leadership roles, Wyatt is

- a member of the Clinical Transformation Advisory Committee, The Center for Medical Interoperability, Nashville, Tennessee (2018-present);
- a member of the Pfiedler Enterprises Board of Directors (2016-present);
- treasurer of the Pfiedler Enterprises Board of Directors (2016-present); and
- a member of Cool Springs Surgery Center, LLC, Board of Directors, Franklin, Tennessee (2015-present).

In his community, Wyatt has been

- a member of the Professional and Technical Advisory Committee, The Joint Commission, Chicago, Illinois (2016-2018); and
- a member of the Committee on Healing Hands Helping Heroes AORN event benefitting REBOOT Veteran Combat Recovery (2016).



David A. Wyatt

Election Statement

The health care industry, our nation, our members, and AORN have seen many challenges in recent years. These challenges include the unsettled global economy, health care system reform, as well as budgetary constraints for governments, organizations, and individuals. It is through consistent focus on the core values, mission, and vision of our Association that AORN has not only survived these challenges, but is remarkably thriving. These guiding principles serve as a rudder for our Association to keep it headed in the desired direction.

AORN's purpose is to "define standardized practice for perioperative professionals"; this ultimately supports safe perioperative patient care. AORN's rich history of leadership in the perioperative practice setting is well recognized by AORN members and our surgeon and anesthesiology colleagues. Ensuring member value and continued collaboration with our perioperative colleagues has reinforced this recognition. The value of the nurse in the OR, the functioning of the perioperative multidisciplinary team, as well as increasing the relevance of AORN to nonmembers are vital issues on which our leaders must focus to expand this recognition.

As our nation continues to debate the reform of the health care system, it has never been more pressing for AORN to establish the value of the nurse in the OR and the role of the nurse on the perioperative team. We believe it is through the care of a nurse in the patient's most vulnerable state that patient outcomes are improved. Innovative methods to demonstrate this value and role must be pursued through education and research as well as advocacy.

Understanding issues facing our members, nonmember perioperative nurses, and the health care industry is only part of the challenge ahead for our leaders. In order to realize fully our vision of being the perioperative leader, AORN's scope of influence must continue to expand beyond our members and perioperative colleagues. Our leaders must demonstrate collaborative, innovative, and progressive strategies to form lasting partnerships with other nursing organizations, health care professional societies, and quality and safety organizations.

As a past member of your AORN Board of Directors and as an executive nursing leader, I demonstrate thoughtful, innovative, and progressive decision-making. I am excited about the opportunities ahead for AORN. I understand the

issues facing our Association and members, and I am committed to expanding the influence of AORN while focusing

on our purpose. I look forward to the opportunity to serve you as President of AORN.

TREASURER (ONE TO BE ELECTED)

Evangeline (Vangie) Dennis, BSN, RN, CNOR, CMLSO, is the executive director of Perioperative Services, Wellstar Atlanta Medical Center Downtown and Atlanta Medical Center South, Georgia. She earned a diploma as a licensed practical nurse from DeKalb Area Technical School, Atlanta, Georgia; an associate degree in nursing from Georgia State University, Atlanta; and a bachelor of science in nursing from Chamberlain School of Nursing, St Louis, Missouri.

Dennis has been a perioperative nurse for 45 years and a member of AORN for 32 years. She is a member of

- AORN of Northwest Georgia (2011-present),
- the Georgia State Council (2015-present),
- the Sterile Processing Special Assembly (2009-present),
- the Leadership Special Assembly (2009-present), and
- the Ambulatory Surgery Special Assembly (2011-present).

She has been a member of

- AORN of Suburban Atlanta (2009-2011).

Dennis has attended Congress 10 times in the past 10 years, each time as a delegate.

Dennis has received

- an R James Rockwell, Jr, Educational Achievement Award (2011) and
- an AORN Outstanding Achievement in Perioperative Clinical Nursing Education Award (2011).

Highlights of Dennis' service to AORN include that she is

- a member of the AORN Board of Directors (2017-present).

She has been

- chair of the AORN Nominating Leadership and Development Committee (2016),
- a member of AORN of Suburban Atlanta (2009-2011),
- vice president of AORN of Northwest Georgia (2016-2017),

- president of AORN of Northwest Georgia (2017-2018), and
- treasurer of the Georgia State Council (2016-2018).

In other leadership roles, Dennis is

- a member of American National Standards Committees 136.1 and 136.3 (2009-present),
- chair of the National Certification Committee for Medical Lasers (2010-present),
- chair of the International Medical Laser Safety Practical Applications Seminars (2013, 2015, 2017, present), and
- a member of the editorial board for *Outpatient Surgery Magazine* (2009-present).

She has been

- a member of the editorial board for *OR Nurse* (2010-2015).

In her community, Dennis is

- a member of the advisory board for Gwinnett Technical School (2018-present) and
- a member of Art's Clayton Board of Directors (2012-2017).



Evangeline (Vangie) Dennis

Election Statement

Perioperative nursing presents its own unique challenges within health care despite the unprecedented levels of transformation over the last decade. The most critical stakeholder amidst all the change is the RN. Together, I believe AORN can develop new and innovative opportunities that will drive positive change while collaboratively promoting processes that involve nurses.

As an executive director of Perioperative Services, I am accountable to ensure financial stewardship to my hospital while maintaining high-quality care to the patients trusted to my leadership. In the role as Treasurer, I am prepared to lead the fiscal responsibilities of the organization while keeping the heart of the nurse as my focal point. This parallels to the fiscal accountability of the organization, with the members always as my true north. The membership is paramount to the successful execution of strategy and goal attainment for the organization.

My willingness to serve is the desire to promote and improve the profession of perioperative nursing. When obstacles arise, I will work collaboratively with membership to correct the issues and ensure the goals of our organization are met. I feel strongly about my obligations and know that I am prepared to represent AORN as your Treasurer. My leadership will help to improve engagement, communication, trust, and supportive relationships, which will connect more nurses to AORN. Our organization continues to inspire me to go above and beyond. I would be honored to receive your vote for Treasurer and look forward to serving you.

Dawn Yost, MSN, RDH, RN, CNOR, CSSM, is the manager of training and development for Surgical Services and the business manager of Perioperative Services, West Virginia University Hospitals, Morgantown. She earned an associate of science in nursing from Fairmont State College, West Virginia; a bachelor of science in dental hygiene and a bachelor of science in nursing from West Virginia University, Morgantown; and a master of science in nursing from the University of Texas at Arlington College of Nursing.

Yost has been a perioperative nurse for 37 years and a member of AORN for 36 years. She is a member of

- AORN of North Central West Virginia (2009-present),
- the West Virginia State Council of Perioperative Nurses (2009-present),
- the Leadership Specialty Assembly (2009-present),
- the Sterile Processing/Supply Chain Management Specialty Assembly (2009-present),
- the Clinical Nurse Educator Special Assembly (2018-present), and
- the Retired Nurses Special Assembly (2016-present).

She has been a member of

- the Abdominal/Pelvic and Minimally Invasive Surgery Specialty Assembly (2009-2015) and
- the Neurosurgery, Orthopedic and Trauma Specialty Assembly (2009-2015).

Yost has attended AORN Congress 10 times in the past 10 years, each time as a delegate.

Yost has received

- the AORN Award for Outstanding Achievement in Volunteerism (2012),
- the Barco's Nightingales Foundation Award for Nursing Excellence (2010),
- the Nursing Excellence in West Virginia Award from the West Virginia University School of Nursing (2010), and
- the Excellence in Nursing Leadership Award from the West Virginia Center for Nursing (2009).

Highlights of Yost's service to AORN include that she is

- a member of the AORN of North Central West Virginia Board of Directors (2017-present),
- a member of the AORN Center of Education Task Force (2018-present),
- president of the West Virginia State Council of Perioperative Nurses (2009-present),

- a member of the AORN of North Central West Virginia (2009-present), and
- an officer of the AORN of North Central West Virginia Board of Directors (2009-present).

She has been

- a member of the AORN Board of Directors (2016-2018),
- president of the Competency & Credentialing Institute Board of Directors (2011-2012),
- co-chair of the AORN Surgical Conference & Expo Education Committee (2014-2016),
- a member of the national Clinical Nursing Practice Committee (2009-2014), and
- president of AORN of North Central West Virginia (2013-2014).

In other leadership roles, Yost is

- a member of Sigma Theta Tau Alpha Rho Chapter (2009-present),
- a member of the American Nurses Association & West Virginia Nurses Association (2013-present),
- a member of the ReSurge International Board of Directors (2010-present),
- chair of the ReSurge International Nursing Committee (2014-present), and
- chair of the ReSurge International Medical Services Committee (2014-present).

In her community, Yost is

- a participant in annual ReSurge International mission trips (2009-present),
- a volunteer head nurse for the ReSurge International surgical missions (2009-present),
- a member of the Suncrest United Methodist Church (2009-present),
- a member of the Future of Nursing West Virginia Action Coalition (2013-present), and
- a Basic Life Support Instructor for the American Heart Association (2009-present).



Dawn Yost

Election Statement

To serve as Treasurer for AORN requires a strong financial knowledge along with integrity, accountability, and a willingness to accept enormous responsibility to support the multifaceted, multi-million dollar AORN business.

Being responsible, accountable, and analytical are three of my strengths. I take responsibility and ownership for my commitments. As your Treasurer, I would be accountable to you, my fellow AORN members, my AORN officers, and Board. My 11 years as the business manager of Perioperative Services for 33 operating suites and six endoscopy suites employs my analytical skills by providing working budgets and identifying monthly variances to more than 20 cost centers. Each year, I have planned and worked with a capital budget up to \$3 million, salary budget of more than \$26 million, and supply/ancillary budgets of more than \$66 million. These fiscal strengths have prepared me to serve as your AORN Treasurer.

By thinking outside the box, we shall continue to strengthen the business-to-business and industry enterprises such as Pfiedler, AORN Syntegrity, and others. By increasing the engagement of *Outpatient Surgery Magazine* to more ambulatory surgical institutions, we can continue to support our memberships in this ever-changing health care environment.

I am an active, professional, and passionate perioperative nurse. I promise to be a dedicated AORN Treasurer and to work diligently to fulfill the Treasurer's fiduciary responsibilities. I shall lead with integrity, ethics, and passion to ensure that AORN thrives in the coming years.

Karen Y. White-Edwards, MBA, BSN, RN, CNOR, is a nurse education specialist II and OR nurse residency program facilitator, Houston Methodist Hospital, Texas. She earned a bachelor of science in nursing from the University of South Florida, Tampa; and a master of business administration in health care management from Our Lady of the Lake University, San Antonio, Texas.

White-Edwards has been a perioperative nurse for 28 years and a member of AORN for 26 years. She is a member of

- AORN Greater Houston (2009-present),
- the Texas Council of Operating Room Nurses (TCORN) (2009-present), and
- the Clinical Nurse Educator Specialty Assembly (2015-present).

She has been a member of

- the Leadership Specialty Assembly (2009-2014) and
- the Ambulatory Surgery Specialty Assembly (2009-2014).

White-Edwards has attended Congress eight times in the past 10 years, twice as a delegate.

White-Edwards has received

- a Good Samaritan Foundation Bronze Award for Mentorship in Excellence (2016, 2017, 2018),
- a Houston Chronicle Top 150 Nurses in Houston Award (2018),
- a Houston Methodist Hospital I CARE (Integrity, Commitment, Advocacy, Respect, and Excellence) Award (2017), and
- a Houston Independent School District Excellence in School Nursing special recognition (2015).

Highlights of White-Edwards's service to AORN include that she is

- a mentor for the AORN Scholarship Foundation (2016-present) and
- a member of the AORN Greater Houston Legislative Committee (2018-present).

She has been

- a participant in AORN Greater Houston Chapter donations to a women's shelter (2017),
- a volunteer for The Rose Breast Cancer Foundation for AORN Greater Houston (2018);
- a participant at the legislative meeting at the Capitol in Austin, Texas (TCORN collaboration with AORN Government Affairs team) (2018);
- a session moderator at the AORN Global Surgical Conference & Expo (2018);
- poster presenter at the AORN Global Surgical Conference & Expo (2018);
- a member of the AORN Nominating Committee (2009-2010); and
- chair of the AORN Nominating Committee (2009-2010).

In other leadership roles, White-Edwards has been

- a member of the American Society of PeriAnesthesia Nurses (2015-2017),
- president of the Competency & Credentialing Institute Board of Directors (2014-2015),
- vice president of the Competency & Credentialing Institute Board of Directors (2013-2014),
- a sponsor for the Houston B.E.A.U.T.Y. Mentoring program for teenage girls (2016), and
- a member of the Houston Organization of Nurse Executives Board of Directors (2009-2010).

In her community, White-Edwards is

- Volunteer Deputy Voter Registrar for Harris County, Texas (2018-present).

She has been

- a volunteer with The Ladies of the Lake Educational & Charitable Foundation (2017);
- a volunteer for Good Hope Missionary Baptist Church mission trips to Haiti (2016);

- a volunteer for Habitat for Humanity (2016-2017); and
- co-chair of the Pink Goes Red Women's Health Symposium for the American Heart Association, in partnership with Alpha Kappa Alpha Sorority and Houston Metropolitan Area Chapters (2016).



Karen Y. White-Edwards

Election Statement

The cost of health care continues to grow at an astounding rate that has impacted both health care organizations and consumers. The changing health care environment

produces unpredictability regarding variations in regulation, reimbursement, and progression in technology. As Treasurer, I will continue to monitor financial affairs of the Association and provide records and interpretation of AORN's financial position.

As a perioperative transformation leader, I drive innovative solutions in process improvements, patient throughput, and staff development. My career choices have resulted in the delivery of operational efficiencies generating hospitals' high-dollar savings. I obtained my Master of Business Administration in health care to have a better understanding of financial cost to patients, influence on staff income, and impact on the hospital's bottom line. One of my cost-saving initiatives resulted in greater patient access that increased surgery volume from 600 to 1,100 cases a month. My decisions have increased savings annually. Replacing contracted management services and hiring permanent managers yielded \$150,000 in savings annually.

I will bring knowledge, experience, and I CARE (Integrity, Commitment, Advocacy, Respect, and Excellence) values serving as the Treasurer of AORN. I serve as a mentor for the AORN Foundation Scholarship. In 2009, when I chaired the AORN Nominating Committee, we were the first to implement the electronic application system for potential candidates running for office. Finally, boardroom experience as director, vice president, and president of the Competency & Credentialing Institute gives me a strong foundation to deal with issues and sustain positive relations.

BOARD OF DIRECTORS (FOUR TO BE ELECTED)

Nakeisha M. Archer, MBA, RN, NE-BC, CNOR, is the director of Perioperative Services, Texas Children's Hospital, Houston. She earned a bachelor of science in nursing from Prairie View A&M University, Texas; and a master of business administration from the University of Phoenix, Houston, Texas.

Archer has been a perioperative nurse for 15 years and a member of AORN for five years. She is a member of

- AORN of Greater Houston (2013-present),
- the Leadership Specialty Assembly (2013-present), and

- the Ambulatory Surgery Specialty Assembly (2013-present).

Archer has attended Congress five times in the past 10 years, four times as a delegate.

Archer has received

- a Good Samaritan Bronze Award for Excellence in Nursing (2017, 2018);
- a Woman of Excellence, Top Ladies of Distinction Award (2017);

- a Woman of Excellence, Federation of Houston Professional Women (2018); and
- a Shamrock Award for Excellence in Quality (2018).

Highlights of Archer's service to AORN include that she is

- a member of the Fellowship Level of Membership Task Force (2018-present).

She has been

- president-elect of AORN of Greater Houston (2015-2016),
- president of AORN of Greater Houston (2016-2017),
- past-president of AORN of Greater Houston (2017-2018),
- advisor to the Nominating Committee for AORN of Greater Houston (2017-2018), and
- co-chair of the AORN of Greater Houston Leadership Symposium (2017-2018).

In other leadership roles, Archer is

- an item writer reviewer for the Competency & Credentialing Institute (CCI) Certified Surgical Services Management (CSSM) Exam (2018-present),
- cut scorer for the CCI CSSM Standard Setting Committee (2018-present),
- a member of the Cardinal Perioperative Advisory Board (2018-present), and
- a member of the American Society of PeriAnesthesia Nurses (2018-present).

She has been

- a speaker on change management at the American Society of PeriAnesthesia Nurses Leadership Conference (2016).

In her community, Archer is

- team nurse for the Fort Bend Youth Football League Sienna Stallions (2018-present),
- presenter for Career Day at Channel View High School (2012-present), and
- a member of the Word of Restoration Christian Fellowship (2010-present).

She has been

- a mentor for Kids Off the Streets Overnight Campout (2015) and
- team nurse for the Fort Bend Youth Football Team (2014-2016, 2018).



Nakeisha M. Archer

Election Statement

AORN sets the platform for excellence in perioperative clinical practice by providing nurses with evidence-based practice guidelines, education, and tools to ensure the safety and quality of patient care. This platform allows the opportunity for perioperative nurses to be seated at the table of health care professionals positively impacting the future. AORN must continue to lead through these challenging times with leaders who are collaborative, nimble, and futuristic. Leaders who will lean in and lead through times of uncertainty to transform care while sustaining public confidence in nursing as the most trusted profession.

I am confident my effective communication and strong leadership skills, winning attitude, persistent work ethic, unwavering integrity, and ability to inspire others will contribute to AORN's continued success. While serving as president of a large chapter, I led and nurtured our culture of excellence using these strengths, which earned us the highest award, Chapter of the Year. I bring a proven

record of excellence, enthusiasm, fiscal responsibility, and transparency. Through long-term personal and professional growth and accountability, I have gained the courage and knowledge necessary to represent and enable you to challenge the status quo. I believe you, our members, are AORN's most valuable asset. I am committed and passionate about perioperative nursing and devoted to you, AORN. It would be an honor to serve you and continue our mission as a member of the Board of Directors.

Vicki J. Barnett, MSN, RN, CNOR, is the founder of VJB Perioperative Consulting, Atlanta, Georgia. She earned a bachelor of science in nursing from the University of North Florida, Jacksonville; and a master of science in nursing administration from the University of Florida, Gainesville.

Barnett has been a perioperative nurse for 38 years and a member of AORN for 35 years. She is a member of

- Peach State AORN (2016-present),
- AORN of Northwest Georgia (2017-present),
- the Georgia State Council (2009-present),
- the Leadership Specialty Assembly (2009-present),
- the Ambulatory Surgery Specialty Assembly (2009-present), and
- the RNFA Specialty Assembly (2009-present).

She has been a member of

- AORN of Suburban Atlanta (2009-2016).

Barnett has attended Congress five times in the past 10 years, four times as a delegate.

Barnett has received

- Georgia Perioperative Nurse of the Year Award, March of Dimes (2015).

Highlights of Barnett's service to AORN include that she is

- a member of the AORN Board of Directors (2017-present),

- Board liaison to the National Legislative Forum (2018-present),
- Board liaison to the National Membership Forum (2018-present),
- a member of the AORN Board Chapter Visit Committee (2018-present), and
- Board liaison to the Leadership Specialty Assembly (2018-present).

She has been

- secretary of the Georgia State Council (2014-2017),
- vice president of Peach State AORN (2016-2018), and
- a poster presenter at the AORN Global Surgical Conference & Expo (2015).

In other leadership roles, Barnett is

- a member of the Ovarian Cancer Institute Advisory Committee (2018-present) and
- co-author of a patient positioning chapter in a forthcoming book published by Springer (2017-present).

She has been

- a presenter at the Surgical Innovations in Health Care Annual Clinical Scientific Meeting (2018) and
- a keynote speaker on practical solutions for team success at the Northside Hospital Ambulatory Surgery Spring Workshop (2017).

In her community, Barnett is

- a delegate to the International Convention of the Philanthropic Educational Organization (PEO) Sisterhood (2017-present),
- a team leader for the Arthritis Foundation Walk for a Cure (2014-present), and
- a volunteer for Family Promise (2018-present).

She has been

- co-chair of the Cumming First United Methodist Church Life Safety Committee (2010-2016) and
- president of Chapter AB, PEO Sisterhood (2010-2012).



Vicki J. Barnett

Election Statement

Ensuring patients are safely cared for by highly skilled and knowledgeable providers is the core of our collective philosophy. Our actions, as a perioperative team practicing evidence-based care, are necessary for safe and effective surgical outcomes. I'm committed to our shared responsibility to build and sustain a culture of safety. I also strongly believe in nurturing effective leaders by modeling leadership in action to foster teamwork. By creating meaningful relationships, we enhance cohesive teamwork and develop tomorrow's leaders.

Thank you for actively participating in the vital mission of AORN and for electing me to the current Board of Directors. Together, we can realize our vision through collaborative strategies that strengthen membership value and the benefits that support nurses' clinical expertise and professional development. Advancing AORN's policy agenda, enhancing leadership and educator member representation, and building a communications platform to promote the value of perioperative nurses to patients and facilities are activities I am actively pursuing.

AORN's success depends on the effective use and development of resources, including building strategic partnerships, creating new revenue opportunities and supporting the use of technology. Being mindful of Association sustainability and using my strengths with fellow Board

members, we will navigate critical decisions to safeguard AORN's assets and benefits.

I'm honored by your nomination for a second term on the Board of Directors. Identifying how AORN can best serve our patients and its members will always be my focus. Your "Vote for Vicki" will support effective governance and a healthy, dynamic membership.

Linda K. Connelly, PhD, MSH, ARNP, CNOR, is a nursing professor and researcher at the University of North Florida, Jacksonville. She earned a bachelor of science in nursing, a master of science in health care, and a master of science in nursing from the University of North Florida, Jacksonville; a PhD in nursing philosophy from Barry University, Miami Shores, Florida; a mastery certificate in health care simulation from Boise State University, Idaho; and a certificate in online teaching from the University of Illinois.

Connelly has been a perioperative nurse for 40 years and a member of AORN for 40 years. She is a member of

- AORN of Northeast Florida (2012-present),
- the Florida Council of Operating Room Nurses (2012-present),
- the Advanced Practice Nursing Specialty Assembly (2012-present), and
- the Clinical Nurse Educator Specialty Assembly (2012-present).

Connelly has attended Congress six times in the past 10 years, each time as a delegate.

Connelly has received

- a Great 100 Nurses of Northeast Florida Award (2008);
- an Order of Military Medical Merit Medallion from the US Army Medical Department (2011);
- Perioperative Nurse of the Year from the Florida Council of Operating Room Nurses (2013);
- an Outstanding Undergraduate Teaching Award, Universiteti për Biznes dhe Teknologji Prishtina, Kosovo (2017); and
- an AORN Outstanding Achievement in Perioperative Education, Clinical or Academic Award (2018).

Highlights of Connelly's service to AORN include that she is

- a peer reviewer for the *AORN Journal* (2013-present) and
- president of AORN of Northeast Florida (2015-present).

She has been

- chair of the AORN Research Committee (2014-2018),
- a reviewer for the *AORN Journal* Writers' Contest (2015-2016), and
- chair of the Florida Council of Operating Room Nurses Nominating Committee (2016-2018).

In other leadership roles, Connelly is

- president-elect of the Lambda Rho at-Large Chapter, Sigma Theta Tau International (2018-present);
- a perioperative representative for the Quality and Unity in Nursing Council of the Florida Nurses Association (2016-present);
- nurse leader for the Nursing Network Division of the American Red Cross North Florida Region (2018-present); and
- a member of the Competency & Credentialing Institute (2015-present).

She has been

- nurse liaison for the American Red Cross North Florida Region (2013-2016).

In her community, Connelly is

- a consultant for the Florida Disaster Disability Integration Team (2016-present),
- a consultant for Volunteer Nurses in Wellness (2013-present), and
- a member of the advisory board for Beaches Emergency Assistance Ministry (2014-present).

She has been

- a volunteer for the University of North Florida Military and Veterans Resource Center (2013-2017) and
- an interdisciplinary team member volunteer for the Jacksonville Independent Living Resource Center (2016-2018).



Linda K. Connelly

Election Statement

I am honored to be nominated for this position and it is with great pride that I place CNOR behind my degree. Today's health care climate recognizes AORN as a unique and complex organization needing diversified leaders such as myself with innovative problem-solving methodologies and a portfolio of professional skills that encourage others to advocate for safe perioperative nursing practice. As a Board member, I will serve as a backbone of AORN generating the energy, flow of ideas, and proactive work needed to maintain a healthy perioperative organization advocating for the needs of its perioperative nurses and patients and the trust of society. I see AORN as a means by which perioperative nurses can diversify and protect themselves from major swings in health care that could potentially have serious negative impacts on patient safety. As a lifetime member, my passion, knowledge, and motivation will work as a catalyst to design individual membership experiences and assist members to learn and grow through continued membership, leadership, education, and publications. If elected, you can depend on me to envision a sustained professional culture such that the membership may develop a biased perspective to navigate clinical decisions and to safeguard AORN's financial strength. AORN's success depends on the innovative use of resources and on building strategic partnerships. If elected, I promise to serve AORN membership with diligence and dedication, being an effective representative and serve as a liaison to members, committees, task

forces, specialty assembly governing councils, and the community. Thank you for your consideration.

William Duffy, RN, MJ, CNOR, FAAN, is the director of the Health Systems Management Program, Loyola University Chicago, Illinois. He earned a bachelor of science in nursing and a master of jurisprudence in health law from Loyola University Chicago, Illinois.

Duffy has been a perioperative nurse for 36 years and a member of AORN for 35 years.

He is a member of

- the Chicago Chapter of AORN (2009-present),
- the Illinois Council of PeriOperative Registered Nurses (2009-present), and
- the Leadership Specialty Assembly (2009-present).

Duffy has attended Congress 10 times in the past 10 years, each time as a delegate.

Duffy has received

- an AORN Award for Excellence (2011);
- a fellowship from the American Academy of Nursing (2011);
- a Marcella Niehoff School of Nursing Distinguished Alumni Award, Loyola University of Chicago (2010); and
- a Lifetime Achievement Award for Perioperative Nursing, Lutheran Medical Center, Brooklyn, New York (2010).

Highlights of Duffy's service to AORN include that he is

- a member of the AORN Award for Excellence Selection Panel (2018-present).

He has been

- an advisor to the AORN Membership Committee (2016-2017) and
- a member of the AORN Award for Excellence Selection Panel (2011-2013).

In other leadership roles, Duffy is

- a member of the Illinois Organization of Nurse Leaders (2018-present),

- a member of the American Nurses Association (2011-present), and
- a member of the American Academy of Nursing (2011-present).

He has been

- vice president of North Shore University Health System, Illinois (2009-2012) and
- chief nursing officer at Presence Health, Chicago, Illinois (2012-2016).

In his community, Duffy is

- president of the Saint Priscilla Church Pastoral Council (2018-present).

He has been

- a member of Holy Name Society Saint Priscilla Church (2009-2017).



William Duffy

Election Statement

AORN has welcomed a new generation of members since I served as President. Some of you don't know me, but you know the outcome of that service. During my Presidency, I led the effort to eliminate wrong-site surgery through the creation of AORN's Safe Surgery Tool Kit and National Time Out Day. This collaborative effort of the membership

made Time Out Day a top news story in America, and we changed the way surgery is performed worldwide. The entire Association rallied to this cause and the result demonstrated the power of the united membership.

The members' power is rooted in our diversity, not only in specialty and practice locations, but also in how we interact with our Association. When we embrace our talents, we can do anything. However, if we focus too much on one segment or diminish the members' role in shaping our professional practice, we could lose both our effectiveness and members. Embracing the expertise of our grassroots members and building on our diversity is the key to our future.

I'm stepping forward to serve on the Board to help strengthen the bond between members and the Association. My focus will be to build coalitions that unite our members, enhance support to chapters and councils, and support innovative ways to showcase our talents and expertise as owners of the profession of perioperative nursing.

I am committed to that mission and will not be distracted by political considerations. I only seek to serve you, and I ask for your support.

Connie S. Garrett, MSN, RN-BC, CNL, CNOR, is a perioperative clinical nurse leader and educator at James A. Haley Veterans' Hospital, Tampa, Florida. She earned an associate of science in nursing from Hillsborough Community College, Tampa, Florida; and a bachelor of science in nursing and master of science in nursing from the University of South Florida, Tampa.

Garrett has been a perioperative nurse for 18 years and a member of AORN for 16 years. She is a member of

- AORN of Tampa Bay (2009-present),
- AORN eChapter (2016-present),
- the Florida Council of Operating Room Nurses (2009-present),
- the Leadership Specialty Assembly Practice Chair (2016-present),
- the Advanced Practice Nursing Specialty Assembly (2011-present), and
- the Sterile Processing/Supply Chain Management Specialty Assembly (2012-present).

She has been a member of

- the Federal Nurses Specialty Assembly (2009-2016).

Garrett has attended Congress ten times in the past 10 years, each time as a delegate.

Garrett has received

- an American Association of Colleges of Nursing Clinical Nurse Leader National Vanguard Award (2018),
- a Veterans Affairs Special Contribution Award (2013),
- a Veterans Administration Lean Belt Showcase Award (2010), and
- a Veterans Affairs Excellence in Healthcare Quality Appreciation Award (2010).

Highlights of Garrett's service to AORN include that she is

- practice chair of the Leadership Specialty Assembly (2016-present),
- presenter for the Leadership Specialty Assembly (2016-present),
- president-elect of AORN of Tampa Bay (2018-present),
- chair of the Florida Council of Operating Room Nurses Nominating Committee (2018-present),
- industry advisor chair of the Florida Council of Operating Room Nurses (2016-present), and
- promoter for the AORN Facility Reference Center in Veterans Administration (2018-present).

She has been

- a member of the AORN National Nominating Committee (2016-2018),
- a presenter for the Expo Candidates Q&A Live (2016-2018),
- a co-presenter at Expo for the "Bundle Up" session (2018), and
- chair of the AORN Awards Committee (2014-2015).

In other leadership roles, Garrett is

- the clinical nurse leader (CNL) planner for the American Association of Colleges of Nursing (AACN) Clinical Nurse Leader 2019 Summit and Symposium, Tampa, Florida (2018-present);

- a practice and education field advisor for the Veterans Administration (2009-present);
- a perioperative practice champion for the Veterans Health Administration for Safe Patient Handling Focus Group (2018-present); and
- an initiator collaborator for the James A. Haley Veterans Health Administration Laser Committee (2015-present).

She has been

- an AACN presenter for the CNL Perioperative Evidence-Based Project Outcomes Award at the AACN CNL Summit, Anaheim, California (2018).

In her community, Garrett is

- an assistant with student class experiences, Daytona Beach, Florida (2016-present);
- a volunteer instructor for a laboratory suturing, gowning, and gloving class, Florida (2017-present);
- an organizer for the “Teddy Bear Clinic” National Teach-In (2010); and
- a middle school volunteer speaker on perioperative nursing roles and gowning and gloving (2017-present).

She has been

- team captain for Walk Like MADD event (2013-2015).



Connie S. Garrett

Election Statement

Perioperative nursing entails both unique and diverse skill sets that prioritize patient safety. With the increasing demand for less invasive surgical procedures, reduced wait times, improved patient scores, and access to care, transformation of health care is no longer a vision, but a reality.

In 2002, the Robert Wood Johnson Foundation commissioned the report, *The American Nursing Shortage*, based on quality of nursing care rather than workforce volume; the vision supported the future of new nursing roles and diversity. AORN stands strong in supporting the Robert Wood Johnson Foundation report as witnessed by a diverse leadership team.

AORN, a steadfast team supporting its membership, has reached deep in its pocket during tough times, never wavering from its mission of being the premiere organization promoting patient safety during surgical procedures. Facing waves of budgetary uncertainties, AORN has consistently provided its members support for safe and effective patient outcomes—tools that promote shared decision making, improved quality of care, and communication.

Reflecting on the past year, AORN formalized gap analysis tools and new membership models while also taking a pivotal step this year in authorizing social media inclusion for candidates.

As a perioperative clinical nurse leader and educator, I proudly served on the AORN Nominating Committee (2016–2018) and the Leadership Specialty Assembly as practice chair. Serving and supporting our organization is such an honor. I am humbled to be nominated as a candidate for the Board of Directors and proudly request your support.

Katherine A. Halverson-Carpenter, MBA, RN, CNOR, is vice president of Clinical Services at LeanTaaS, Santa Clara, CA. She earned her associate of arts in nursing from Rochester State Junior College, Minnesota; her bachelor of science in nursing and anthropology from Metropolitan State College, Denver, Colorado; her master of business administration from the University of Phoenix, Aurora, Colorado; and a post master's certificate in adult continuing education at Rutgers College of Nursing, Newark, New Jersey.

Halverson-Carpenter has been a perioperative nurse for 45 years and a member of AORN for 43 years. She is a member of

- eChapter (2010-present),
- AORN of Denver (2018-present),
- the Ambulatory Surgery Specialty Assembly (2010-present),
- the Nursing Informatics Specialty Assembly (2018-present), and
- the Leadership Specialty Assembly (2018-present).

Halverson-Carpenter has attended Congress 10 times in the past 10 years, four times as a delegate.

Halverson-Carpenter has received

- an AORN Excellence in Perioperative Nursing Award (2018) and
- an AORN Outstanding Achievement in Perioperative Nursing Clinical Practice Award (2012).

Highlights of Halverson-Carpenter's service to AORN include that she has been

- chair of the AORN Construction Task Force (2015-2017),
- chair of the AORN Perioperative Nursing Data Set Task Force (2010-2015),
- a member of the AORN Syntegrity Board of Directors (2017-2018),
- a member of the AORN Executive Round Table (2014-2017),
- a member of the Congress Education Planning Committee (2009-2010),
- a member of the Perioperative Nursing Data Set Health Data System Element Task Force (2009-2010),
- a member of the AORN WORKS Board of Directors (2009-2010),
- a subject matter expert for the AORN Construction Tool Kit (2016-2017),
- a leadership mentor for the AORN and Owens Minor University Leadership Academy (2009-2010), and
- a silent auction donor for the AORN Foundation (2013-2015, 2018).

In other leadership roles, Halverson-Carpenter has been

- the executive director of Perioperative Services at UCHHealth University of Colorado Hospital (2015-2017);
- the director of Perioperative and Obstetrical Services at UCHHealth University of Colorado Hospital, Aurora (2011-2015);
- co-chair of the Surgical Site Infection Steering Committee, UCHHealth University of Colorado Hospital, Aurora (2015-2017);
- a member of the Cardinal Health Advisory Board (2009-2017); and
- adjunct clinical faculty member at the University of Colorado College of Nursing (2009-2014).

In her community, Halverson-Carpenter is

- a participant in the Riva Chase Weekend Fire Mitigation Clean Up, Golden, Colorado (2009-present).

She has been

- a silent auction donor for Girls, Inc, Denver, Colorado (2016-2017); and
- a silent auction donor for the Colorado Institute for Maternal and Fetal Health event at Colorado Children's Hospital (2012-2015).



Katherine A. Halverson-Carpenter

Election Statement

At the macro level, health care is experiencing unprecedented change and increasing complexity, impacted by health care policy changes at national and state levels, changing reimbursement models, hospital consolidation with realignment of service lines, new care delivery models, and technological advancements. The one constant within this unprecedented change: nursing's relationship with the patient. Nursing achieved for the 16th consecutive year Gallup's first place for the most honest, ethical profession. Perioperative nurses achieve this trust by advocating for the patient, connecting with patients to allay fears, harmonizing care with the perioperative team, and providing evidence-based care by adhering to AORN's *Guidelines for Perioperative Practice*.

My passion for perioperative nursing began as a nursing student observing open-heart surgery from the gallery, but my passion for advancing perioperative nursing was ignited at an AORN conference early in my career. AORN's innovative leadership and advocacy for patient and workplace safety continues to inspire me to improve clinical practice and instill safe practices within the health care system. Having served AORN in various leadership roles locally and nationally, I am ready to take the next step to serve you on the Board of Directors.

As a reflective leader, I will seek opinions and differing viewpoints from the membership and other stakeholders. By supporting AORN's mission, vision, and values, I will strategically position AORN to advance perioperative nursing practice and create value for the membership with financial diligence. I would be honored to serve you. Thank you for your support.

Jeffrey R. Keane, BSN, RN, CNOR, is a unit-based educator, Beth Israel Deaconess Medical Center, Boston, Massachusetts. He earned an associate degree in nursing from Quincy College, Massachusetts; and a bachelor of science in nursing from the University of Massachusetts, Boston.

Keane has been a perioperative nurse for 11 years and a member of AORN for 11 years. He is a member of

- AORN Massachusetts Chapter 1 (2009-present),

- the Massachusetts State Council (2013-present),
- the Clinical Nurse Educator Specialty Assembly (2015-present), and
- the Leadership Specialty Assembly (2018-present).

Keane has attended Congress eight times in the past 10 years, six times as a delegate.

Keane has received

- a Joseph M. Koufman Foundation and Department of Surgery Annual Award for Excellence in Surgical Nursing (2018),
- a Department of Anesthesia Faculty Hour Award (2012), and
- an Edward and Marilyn Schwarz Award for Excellence in Nursing Practice (2011).

Highlights of Keane's service to AORN include that he is

- chair of the AORN Fellowship Level of Membership Task Force (2018-present),
- chair of the Massachusetts State Council Legislative Committee (2015-present),
- chair of the AORN Massachusetts Chapter 1 Budget and Finance Committee (2014-present),
- chair of the AORN Massachusetts Chapter 1 Annual Awards and Recognition Program Committee (2017-present), and
- a member of the AORN Massachusetts Chapter 1 Board of Directors (2017-present).

He has been

- a member of the AORN National Committee for the Development of Simulation Scenarios (2014-2016);
- a volunteer coordinator at the AORN Global Surgical Conference & Expo, Boston (2015-2017);
- a member of the Robotics Competency Project, Minimally Invasive Surgery, Laser and Robotics Specialty Assembly (2012-2014);
- treasurer of AORN Massachusetts Chapter 1 (2013-2017); and
- a member of the AORN Nominating Committee (2011-2013).

In other leadership roles, Keane is

- a member of the Quincy College Surgical Technologist Advisory Committee (2016-present),
- a member of the Bunker Hill Community College Surgical Technologist Advisory Committee (2016-present), and
- a faculty member for Region 4c Facilitator Training (2017-present).

He has been

- a faculty member for the American College of Surgeons 9th Annual Postgraduate Course "Perfect practice makes perfect" (2016).

In his community, Keane is

- chair of the Hollis School Parent-Teacher Organization Fundraising Committee (2016-present);
- a volunteer for St Paul's Giving Tree benefitting St Patrick's Parish, Boston (2017-present); and
- a team captain for the Daniel Breen Memorial 5K (2016-present).

He has been

- a coach for Babe Ruth Baseball Braintree (2009-2014) and
- a coach for Braintree Youth Baseball U13 Summer League (2009-2013).



Jeffrey R. Keane

Election Statement

Colleagues, it takes leaders to do the work of the Board. I'm a leader who has a vision for the AORN Board of Directors. The AORN Board of Directors needs to support our members through continuing advocacy, community, and education. It must also ensure that our revenue-generating subsidiaries thrive. Having practiced as a clinical nurse, service line leader, perioperative educator, and serving on several national committees has afforded me valuable experience.

Educating and leading perioperative nurses locally and nationally is my passion. In the role of the volunteer coordinator for Expo in Boston, I traveled throughout the New England region meeting with members. Most recently, I traveled the country teaching the Guidelines Implementation Workshops. Both of these opportunities allowed me the chance to meet with members who care for patients at the bedside and to better understand that your concerns are my concerns.

As an advocate for perioperative nurses, I have been our voice at the Massachusetts State House for the last three years. It's critical for AORN to partner with the federal and state legislature to influence policy decisions. I am well known and have testified in front of the Joint Committee on Health Care in support of safety in the workplace for health care workers, certification for central processing technicians, and reimbursement for CRNFAs.

I'm dedicated to work tirelessly for you and our Association. I welcome the opportunity to serve as a Board member and I ask for your vote.

Cheryl L. Langford, MSN, RN, CNOR, is the director of Surgical Services and Endoscopy, Northfield Hospital & Clinics, Northfield, Minnesota. She earned a bachelor of arts in nursing from the College of St Scholastica, Duluth, Minnesota; and a master of science in nursing informatics from Walden University, Minneapolis, Minnesota.

Langford has been a perioperative nurse for 23 years and a member of AORN for 22 years. She is a member of

- AORN Twin Cities (2009-present),
- the Leadership Specialty Assembly (2009-present),

- the Perioperative Nursing Informatics Specialty Assembly (2009-present), and
- the Sterile Processing/Supply Chain Management Specialty Assembly (2017-present).

She has been a member of

- the Minnesota State Council (2009-2012).

Langford has attended Congress 10 times in the past 10 years, each time as a delegate.

Langford has received

- an Outstanding Perioperative Nursing Practice Chapter Award from AORN Twin Cities (2011),
- an Exceptional Contribution to Perioperative Nursing Award from AORN Twin Cities (2013),
- a Distinguished Service Chapter Award from AORN Twin Cities (2015), and
- a Perfect Chapter Attendance Award from AORN Twin Cities (2015).

Highlights of Langford's service to AORN include that she is

- a member of the AORN Twin Cities Board of Directors (2017-present) and
- co-chair of the AORN Twin Cities Education & Workshop Committee (2009-present).

She has been

- a member of the AORN Nominating Committee (2016-2018),
- a member of AORN Awards Committee (2009-2010, 2014-2015),
- chair of the AORN Awards Committee (2015-2016),
- chair of the Minnesota State Council (2010-2012),
- a member of the Minnesota State Council (2009-2010),
- president of AORN Twin Cities (2012-2013), and
- president-elect of AORN Twin Cities (2011-2012).

In other leadership roles, Langford is

- a member of the Minnesota Chapter of the International Association of Healthcare Central Service Materiel Management (2017-present) and

- a member of the American Society for Gastrointestinal Endoscopy (2014-present).

She has been

- a member of the Competency & Credentialing Institute CNOR Item/Test Form Review Committee (2011-2012),
- a member of the Society of Gastroenterology Nurses and Associates (2013-2018), and
- a member of the Minnesota Organization of Leaders in Nursing (2013-2017).

In her community, Langford is

- a volunteer for the Ronald McDonald House (2015-present),
- a volunteer for Feed My Starving Children (2011-present), and
- a volunteer for her church's Thanksgiving holiday dinner (2017-present).

She has been

- a member of the Spring & Fall Events Committee for Holy Cross Catholic School (2011-2017) and
- a member of the Ebenezer Ridges Intergenerational Daycare Parent Committee (2009-2011).



Cheryl L. Langford

Election Statement

As perioperative nurses, safety is always at the forefront of what we do, for ourselves and our patients. AORN continues to evolve and move forward with research, articles, and updating guidelines. This benefits us as perioperative professionals and our patients, no matter what size of facility we work in.

My goal of being elected to serve on the Board of Directors of AORN is to be part of the team that listens to the members' needs and desires; to strategically communicate and promote perioperative nurses and the importance of the profession to patients and health care facilities; to be part of a team that ensures this organization makes good business decisions, thrives, and remains viable for future generations of perioperative nurses. Communication, organization, and listening are important in order to achieve teamwork and the best results possible. I want to be part of a team that creates a legacy that expands and grows!

I am motivated to continue my service at the national level as I remain passionate about perioperative nursing and feel that I have the clinical expertise, experience, desire, dedication, and focus to assist our organization with its ongoing journey of providing professional development and to practice support to our members, while remaining focused on safe patient care at all times. Thank you for your time and consideration. I believe I am a great candidate for the 2019-2021 Board of Directors and ask for your vote.

Brenda G. Larkin, MS, RN, ACNS-BC, CNS-CP, CSSM, CNOR, is a clinical nurse specialist for Aurora Health Care System's Aurora Lakeland Medical Center, Elkhorn, Wisconsin, and Aurora Medical Center, Burlington, Wisconsin. She earned a bachelor of science in physiology from the University of Illinois at Urbana; a bachelor of science in nursing from the University of Illinois Health Sciences Center, Chicago; and a master of science in nursing from Rush University, Chicago, Illinois.

Larkin has been a perioperative nurse for 28 years and a member of AORN for 26 years.

She is a member of

- the Southeastern Wisconsin Chapter (2009-present),

- the Advanced Practice Nursing Specialty Assembly (2012-present),
- the Clinical Nurse Educator Specialty Assembly (2009-present), and
- the Leadership Specialty Assembly (2018-present).

Larkin has attended Congress 10 times in the past 10 years, each time as a delegate.

Larkin has received

- a Clinical Excellence Poster Award - Evidence-Based Practice for Mechanical VTE Prophylaxis (2011).

Highlights of Larkin's service to AORN include that she is

- a member of the AORN Board of Directors (2017-present).

She has been

- past-chair of the Advanced Practice Nursing Specialty Assembly (2017-2018),
- chair of the Advanced Practice Nursing Specialty Assembly (2016-2017),
- education co-chair of the Advanced Practice Nursing Specialty Assembly (2015-2016), and
- a member of the AORN Continuing Education Approval Committee (2013-2017).

In other leadership roles, Larkin is

- a member of the Wisconsin Association of Clinical Nurse Specialists Steering Committee (2009-present) and
- a member of the National Association of Clinical Nurse Specialists (2009-present).

She has been

- treasurer of the Wisconsin Association of Clinical Nurse Specialists Steering Committee (2009-2014).

In her community, Larkin is

- a church Bible study leader (2009-present).



Brenda G. Larkin

Election Statement

I have been honored to serve you on the Board of Directors these past two years. The members' needs have always been and always will be first in mind when I make decisions affecting our organization.

During my Board tenure, I have supported or championed decisions that resulted in innovations to improve member access to Association benefits and evidence-based care. As Board Liaison to the Entry to Practice Task Force, we have improved access to Periop Foundations for nursing students and instructors. The course cost has been lowered to only \$20/student.

I fully supported the purchase of *Outpatient Surgery*, which targets the growing ambulatory surgery practice arena. This purchase solidifies access to the latest innovations and trends for perioperative nurses working in this environment.

ORNurseLink must be expanded to include virtual tools for our chapters and state councils. It is critical that AORN continue as the indispensable resource for all perioperative practice areas and the greater health care environment. And we must continue to keep patient safety and outcomes at the center of all we do.

I will focus on AORN's relevance to all generations and encourage using progressive technology and interactive tools to reach more perioperative nurses at the chapter, state, and national level while preserving in-person interactions. I will continue mentoring new leaders who will take us to the next level.

I am more ready than ever to guide our complex organization into the future to meet tomorrow's needs today. I, Brenda Larkin, ask for your vote.

Mary C. Russell, MN, RN, FNP-BC, CNOR, is a nurse practitioner at Portland Veterans Affairs Medical Center (PVAMC), Oregon. She earned a diploma in nursing from Hurley Medical School of Nursing, Flint, Michigan; a bachelor of science in nursing from Oregon Health Sciences University, Portland; and a master of nursing from Washington State University-Vancouver.

Russell has been a perioperative nurse for 41 years and a member of AORN for 40 years.

She is a member of

- the Columbia River Region Chapter (2009-present),
- the Oregon State Council of Perioperative Nurses (2009-present), and
- the Advanced Practice Nursing Specialty Assembly (2010-present).

Russell has attended Congress 10 times in the past 10 years, each time as a delegate.

Russell has received

- a PROMISE Award (2015, 2016); and
- a nomination for a Nursing Excellence Award, Veterans Affairs Portland Health Care System (2018).

Highlights of Russell's service to AORN include that she is

- a member of the Columbia River Region Chapter Board of Directors (2014-present),
- president of the Oregon State Council of Perioperative Nurses (2018-present),

- a member of the Oregon State Council of Perioperative Nurses Planning Committee (2009-present), and
- education chair of the Advanced Practice Nursing Specialty Assembly (2013-present).

She has been

- president of the Columbia River Region Chapter (2009-2010),
- president-elect of the Oregon State Council of Perioperative Nurses (2011-2012),
- president of the Oregon State Council of Perioperative Nurses (2012-2013),
- past-president of the Columbia River Region Chapter (2010-2011),
- past-president of the Oregon State Council of Perioperative Nurses (2013-2014), and
- a member of the Nominating Committee (2013-2015).

In other leadership roles, Russell is

- a scholar mentor for the Veterans Affairs Evidence-Based Practice Committee (2017-present),
- the primary investigator for an evidence-based research project on preventing incorrect sponge counts (2018-present), and
- a program developer for the PVAMC Nursing Grand Rounds Committee (2015-present).

She has been

- a mentor for the PVAMC Evidence-Based Practice Committee (2014-2016), and
- a member of the PVAMC Evidence-Based Practice Committee (2011-2017).

In her community, Russell is

- chair of the Girl Scouts Awards Program (2013-present),
- a Girl Scout troop leader (2009-present), and
- trainer for the adult Girl Scouts (2009-present).



Mary C. Russell

Election Statement

AORN is and remains a premier organization due to the commitment, caring, and courage of its leaders. As a candidate for the Board of Directors, I will bring my commitment to strengthening our Association by active listening, clear and timely communication, and utilizing the tools provided to our members, such as ORNurseLink, the web site, and written communication. By looking for new and timely ways to meet our members' needs, we will provide high-level quality services to increase member satisfaction. As an effective listener, I know how important members' voices are at the table when the Board considers all decisions that affect our organization. I am a strong advocate for patient safety in all perioperative settings. As a chapter leader, I have demonstrated authentic leadership in all decisions. My chapter Board faced restructuring and ways to connect members to our Association. Forwarding thinking and vision are helping move our chapter forward to better serve our members. As president of the State Council, I have helped shape our new future to serve members and to provide timely and informative programs for our membership. Members are always first in every decision.

I make; they are the heart of our Association. Caring is a mission, not a job. I remain dedicated to you, the members, and will continue to provide our voice in the

perioperative arena. Together we are stronger, united by one voice—commitment, caring, and the courage to stand for patient safety.

NOMINATING COMMITTEE (TWO TO BE ELECTED)

Jane A. Babela, MSN, RN, CNOR, is a nurse manager at Atrium Health-Carolinas Medical Center, Charlotte, North Carolina, and a course instructor at Western Governors University, Salt Lake City, Utah. She earned an associate of applied science in nursing from Central Piedmont Community College, Charlotte, North Carolina; a bachelor of science in nursing from Winston-Salem State University, North Carolina; and a master of science in nursing from the University of North Carolina at Greensboro.

Babela has been a perioperative nurse for 34 years and a member of AORN for 31 years.

She is a member of

- the Dogwood Chapter (2010-present),
- North Carolina Council of Operating Room Nurses (2009-present),
- the Leadership Special Assembly (2009-present), and
- the Clinical Nurse Education Special Assembly (2016-present).

She has been a member of

- the Lake Norman Chapter (2009-2012) and
- the RNFA Specialty Assembly (2009-2010).

Babela has attended Congress nine times in the past 10 years, each time as a delegate.

Highlights of Babela's service to AORN include that she is

- a member of the AORN National Committee on Education (2017-present),
- secretary of the North Carolina Council of Operating Room Nurses (2017-present),
- past-president of the Dogwood Chapter (2018-present), and

- facilitator to the Dogwood Chapter Board of Directors (2018-present).

She has been

- president of the Dogwood Chapter (2015-2016, 2017-2018),
- president-elect of the Dogwood Chapter (2014-2015, 2016-2017), and
- treasurer of the Lake Norman Chapter (2009-2011).

In other leadership roles, Babela is

- a member of Sigma Theta Tau (2009-present),
- a member of the American Nurses Association (2009-present),
- a member of the North Carolina Nurses Association (2009-present),
- a member of the National Association for Healthcare Quality (2016-present), and
- a member of the Laser Institute of America (2018-present).

In her community, Babela is

- a faith community health nurse for the Bridge Church of the Nazarene, Mooresville, North Carolina (2011-present);
- a member of the Nursing Program Central Piedmont Community College Advisory Council, Charlotte, North Carolina (2016-present); and
- a member of the Carolinas College of Health Sciences Surgical Tech Program Advisory Council, Concord, North Carolina (2017-present).

She has been

- a member of the Carolinas College of Health Sciences Surgical Tech Program Advisory Council, Charlotte, North Carolina (2016-2017).



Jane A. Babela

Election Statement

Have you ever experienced a racing heart, shaking hands, and a smile that will not stop? My reactions after a phone call from the AORN Nominating Committee. "You have been chosen to run for the national Nominating Committee. Do you accept?" What an opportunity to give back and serve AORN and its members!

Early in my career, I joined AORN and immediately became involved. I embraced AORN's mission, vision, and core values. The *Guidelines for Perioperative Practice* provided the evidence-based tools and resources to provide safe patient care. From novice circulator to experienced leader, AORN remains my passion and steadfast resource.

My goal is to serve AORN and its members to the best of my ability locally and at the state and national levels. As a servant leader, AORN's core values are my guide. To lead effectively, one must communicate well. My communication is honest, open, transparent, and respectful no matter your title. Member collaboration strengthens decision making. Their views and opinions often glean innovative ideas while instilling value, accountability, and diversity.

The feat of soliciting and reviewing qualified candidates to fill the ballot is no easy task. With your vote, I promise

to collaborate with you, the members, to ensure potential candidates meet your qualifications and possess the characteristics deemed by you. As a member of the Nominating Committee, I will use my years of experience, skills, and knowledge to ensure all candidates have the highest qualities and support AORN's mission, vision, and core values. Your vote is appreciated.

Sarah Bosserman, MSN, RN, CNOR, is a perioperative clinical nurse educator and a disaster response technician for WellSpan Health at WellSpan York Hospital, Pennsylvania. She earned a bachelor of science in nursing from York College of Pennsylvania; and a master of science in nursing from the Pennsylvania State University, University Park.

Bosserman has been a perioperative nurse for seven years and a member of AORN for seven years. She is a member of

- AORN of Central Pennsylvania (2011-present) and
- the Clinical Nurse Educator Specialty Assembly (2016-present).

Bosserman has attended Congress four times in the past 10 years.

Bosserman has received

- a Top 40 Under Forty Award (2017).

Highlights of Bosserman's service to AORN include that she is

- a member of the AORN Fellowship Level of Membership Task Force (2018-present),
- education chair of AORN of Central Pennsylvania (2017-present), and
- member of the AORN of Central Pennsylvania Board of Directors (2018-present).

In other leadership roles, Bosserman is

- chair of the Eta Eta Chapter Leadership Succession Committee, Sigma Theta Tau (2017-present);

- a member of the Eta Eta Chapter, Sigma Theta Tau (2016-present);
- a CNOR coach for the Competency & Credentialing Institute CNOR (2016-present); and
- perioperative nursing course facilitator for the undergraduate nursing program at York College of Pennsylvania (2016-present).

She has been

- an Evidence-Based Practice Fellow for WellSpan Health (2015-2016).

In her community, Bosserman is

- a ladies auxiliary member of the Veterans of Foreign Wars (2009-present),
- a member of the Elks Lodge Benevolent and Protective Order of Elks #213 (2017-present),
- a perioperative professional presenter for York College of Pennsylvania at the Dallastown Area High School Career Fair (2011-present),
- a table leader for the Dallastown Area High School Ethical Decision Making (2015-present), and
- a volunteer for the York County Young Women's Leadership Conference (2016-present).



Sarah Bosserman

Election Statement

Cinderella once reminded us, "A dream is a wish your heart makes." For me, that dream has always been a career in the perioperative field. My dream changed after attending my first AORN conference. I was finally able to appreciate the value of clinical nurses disseminating their evidence-based practice, taking on leadership roles with their national organization, and being advocates for the enhancement of patient safety. I left that conference aspiring to be one of these nurses.

I found myself recognizing opportunities for my own growth and took on new challenges. I became an evidence-based practice fellow for my health system, completed my master's degree, embraced my perioperative clinical nurse educator role, while serving as an instructor for AORN's Prep for CNOR Live. Through my experiences, I began engaging with my local community and academic centers offering perioperative education. Through these experiences, I realized there is a huge issue facing our perioperative culture: empowerment. Our perioperative community is overflowing with professionals full of skills, knowledge, and ingenuity. Frequently, I hear that these same individuals do not feel comfortable and empowered to assume leadership roles and enhance their professional careers. Therefore, my dream through AORN is to cultivate a welcoming environment for everyone to feel empowered to accept new opportunities and positively change the world of perioperative nursing.

With glass slippers in tow, I encourage you to join me in Nashville. Share your dreams and allow them to empower you to take on new challenges in your own career.

Laura A. Gayton, MHCA, BSN, CNOR, CSSM, is the director of Perioperative Services, Presence Resurrection Medical Center, Chicago, Illinois. She earned a bachelor of science in nursing from Loyola University, Chicago, Illinois; and a master of health care administration from St Ambrose University, Davenport, Iowa.

Gayton has been a perioperative nurse for 30 years and a member of AORN for 27 years.

She is a member of

- eChapter (2009-present),
- AORN of Northwest Suburban Chicago (2017-present),

- AORN of the Quad Cities (2009-present), and
- the Leadership Specialty Assembly (2009-present).

Gayton has attended Congress 10 times in the past 10 years, each time as a delegate.

Gayton has received

- a Quality Improvement Award from Barnes Jewish Hospital for Surgical Site Infection and Enhanced Recovery After Surgery protocol development (2016).

Highlights of Gayton's service to AORN include that she is

- past-chair of the Leadership Specialty Assembly (2019-present),
- a member of the AORN Awards Committee (2018-present),
- a member of the eChapter Nominating and Leadership Development Committee (2017-present), and
- a member of the eChapter Membership Committee (2017-2018).

She has been

- a member of the AORN Patient Engagement Task Force (2014-2015),
- a judge for AORN's Outstanding Achievement in Mentorship Award (2015),
- chair of the Leadership Specialty Assembly (2016-2018),
- secretary of eChapter (2010-2014),
- president-elect of eChapter (2014-2015), and
- president of eChapter (2015-2016).

In other leadership roles, Gayton has been

- an item reviewer for the Competency & Credentialing Institute (2015-2016),
- an item writer for the Competency & Credentialing Institute (2015), and
- a cut scorer for the Competency & Credentialing Institute (2015).

In her community, Gayton is

- a volunteer for the Greater Chicago Food Depository (2018-present),

- a volunteer for the Pancreatic Cancer PurpleStride St Louis Registration Committee (2013-2017),
- a volunteer for the Pancreatic Cancer PurpleStride Chicago Registration Committee (2017-present),
- a volunteer for Head for the Cure (2016-present), and
- a volunteer official for USA Swim (2009-2016).



Laura A. Gayton

Election Statement

At a recent visit to the JFK Library, I noted this John Fitzgerald Kennedy quote: "Leadership and learning are indispensable to each other." As a perioperative services director, these words describe my practice and journey as a leader. I am humbled for this opportunity and to be a candidate for the Nominating Committee (NC). My extensive leadership experience well-equips me as an NC member to recognize and select our future leaders for AORN.

I have served the Leadership Specialty Assembly the past three years as chair and past-chair after serving eChapter as a board member and then president-elect, president, and past-president. As a current member of AORN's Awards Committee and eChapter's Nominating Committee, I am contributing to recognizing leadership of merit and identifying and selecting those to be placed on the ballot from

those willing to serve. Mentoring by encouraging others to challenge themselves to grow into leadership roles is one of my passions. I promote excellence for others and quality and safety in the perioperative environment. My continued participation and experiences at the local and national levels with AORN have prepared me well to be a candidate.

I bring to AORN national leadership, my commitment, enthusiasm, life-long learning, knowledge of leadership skills, and a strong set of values that will help me to discern who our future leaders are for AORN.

I am excited about the opportunity to serve at the national level and promote professionals into leadership. Thank you for your support and vote.

Cynthia L. Kildgore, MSHA, BSN, RN, CNOR, is the director of Perioperative Services at Vanderbilt University Medical Center, Nashville, TN. She earned an associate of science and bachelor of science in nursing from Southern Adventist University, Collegedale, Tennessee; and a master of health services administration from the University of St Francis, Joliet, Illinois.

Kildgore has been a perioperative nurse for 34 years and a member of AORN for 15 years. She is a member of

- AORN of Middle Tennessee (2009-present) and
- the Leadership Specialty Assembly (2018-present).

Kildgore has attended Congress 10 times in the past 10 years, five times as a delegate.

Highlights of Kildgore's service to AORN include that she is

- a member of the National Scholarship Committee (2017-present),
- a member of the AORN of Middle Tennessee Scholarship Committee (2017-present),
- a member of the AORN of Middle Tennessee New Member Committee (2017-present), and
- a member of the AORN of Middle Tennessee Benefit Committee (2017-present).

She has been

- a member of the AORN Video Selection Committee (2013-2015),
- a member of the AORN Safety Committee (2015-2016),
- a member of the AORN Scholarship Committee (2016-2017),
- a member of the AORN of Middle Tennessee Nominating Committee (2013-2014),
- chair of the AORN of Middle Tennessee Benefit Committee (2014-2017), and
- president of AORN of Middle Tennessee (2015-2017).

In other leadership roles, Kildgore is

- a member of the OR Business Manager Program Advisory Committee (2018-present);
- a member of the OR Manager Program Committee (2018-present); and
- an instructor for the Competency & Credentialing Institute Certified Surgical Services Manager Exam Prep Course, Nashville, Tennessee (2018-present).

In her community, Kildgore is

- a member of the Grundy County Entrepreneur Committee (2016-present).



Cynthia L. Kildgore

Election Statement

As a director in the OR, developing leadership teams that sustain growth, financial awareness, and effectiveness is a passionate endeavor for me. Creating new and innovative solutions is my role and responsibility as a nurse leader within the perioperative field for more than 35 years. The opportunity to rise through the ranks provided me with the insight of clinical and operational decisions made at each level of nursing and to understand the “business” of nursing along with the responsibility for our patients. Building dynamic and collaborative teams for the task at hand is what I will bring to the AORN Nominating Committee. Participating within our national committees for the past five years, I have met and worked with outstanding members of our AORN chapters. Interacting with our chapters has given me the opportunity to network with others across the country. I am chair of our chapter’s yearly benefit, which supports not only our chapter, but also our Army veterans in Kentucky. Assembling a benefit committee that supports our chapter and veterans has been a joyful responsibility. Collaborating and interacting within my local chapter as past-president and board member has prepared me for our AORN processes and needs.

As we move forward into the future, we need to continue to build boards that are leading us as a professional organization with vision and integrity. I will support and seek out the most qualified candidates as a member of your Nominating Committee. I would appreciate your vote.

Barbara L. Nalley, MSN, CRNP, CNOR, is a surgical assistant at Anne Arundel Medical Center, Annapolis, Maryland. She earned an associate degree of science in nursing from Nagatuck Community College, Waterbury, Connecticut; a certificate in perioperative nursing from the University of Bridgeport School of Nursing, Connecticut; an RNFA certificate from Anne Arundel Community College; and a bachelor of science and a master of science in nursing from South University, Savannah, Georgia.

Nalley has been a perioperative nurse for 19 years and a member of AORN for 17 years.

She is a member of

- AORN of Baltimore (2009-present),

- the Maryland/Washington DC State Council (2009-present),
- the Advanced Practice Nursing Specialty Assembly (2012-present),
- the Leadership Specialty Assembly (2009-present), and
- the RNFA Specialty Assembly (2009-present).

Nalley has attended Congress 10 times in the past 10 years, each time as a delegate.

Nalley has received

- an Anne Arundel Medical Center Award for Nursing Excellence (2010) and
- an Anne Arundel Medical Center Vitek Award for Academic Excellence (2011).

Highlights of Nalley’s service to AORN include that she is

- a member of the AORN of Baltimore Scholarship Committee (2010) and
- a member of the AORN of Baltimore Fundraising Committee (2010).

She has been

- a member of the AORN Guidelines Advisory Board (2014-2018),
- co-chair of the RNFA Futures Task Force (2011-2013),
- president of AORN of Baltimore (2010-2011, 2013-2014),
- president-elect of AORN of Baltimore (2009-2010, 2012-2013),
- delegate chair for AORN of Baltimore at the AORN Global Surgical Conference & Expo (2012-2013), and
- a member of the AORN of Baltimore Board of Directors (2009).

In other leadership roles, Nalley is

- a member of the American Academy of Nurse Practitioners (2011-present) and
- a member of Sigma Theta Tau (2009-present).

She has been

- a proctor for University of Maryland BSN students (2013),

- a champion for the Competency & Credentialing Institute (2009-2012), and
- a member of the Anne Arundel Medical Center Policy and Practice Committee (2009-2010).

In her community, Nalley is

- a volunteer for the Arthritis Foundation (2009) and
- a volunteer for the International Organization for Women's Development Medical Missions to Rwanda (2009).

She has been

- a volunteer for Fish for a Cure for Breast Cancer (2016) and
- a volunteer for Dress for Success (2013).



Barbara L. Nalley

Election Statement

As a perioperative nurse with more than 20 years of experience, I embrace the opportunity to support our organization by identifying leaders.

My introduction to perioperative nursing resulted in early AORN participation. As a result, I became a CNOR when eligible, which changed my career path. I discovered AORN provides tools to deliver quality evidence-based nursing care. My confidence in AORN led me to form a team for

the second AORN Quiz Bowl. My colleagues enjoyed the journey to the winner's circle as much as I did.

I am a strong supporter of using evidence-based data to deliver quality patient care resulting in quality outcomes. The many roles I have served in, from staff nurse, team leader, RNFA, manager, and nurse practitioner, have given me the experience and skills to identify tomorrow's leaders. Health care today demands that we have the skills to use innovation as you and I adapt to continue providing quality perioperative patient care. Clinical nurses need AORN guidance for intraoperative patient care; educators need tools for orientation, training, and advancing practice; while directors and managers need tools to provide resources. AORN leaders need to guide our organization on a path of excellence for all members, but most importantly, our patients. It is with the strong leadership of AORN that we the members can ensure safe patient care in the future. I have the passion and energy to identify the leaders for AORN's future. I ask for your support.

Shirley Pollard Ramsey, DNP, FNP-BC, RNFA, is a doctor of nursing practice at Bluegrass Surgical Assistants, Lexington, Kentucky. She earned an associate degree in nursing from Lexington Community College, Kentucky; an RN first assistant certificate from North Carolina State and Agriculture College, Greensboro; a bachelor of science in nursing from the University of Kentucky, Lexington; and a master of science in nursing and doctorate in nursing practice from Frontier Nursing University, Hyden, Kentucky.

Pollard Ramsey has been a perioperative nurse for 23 years and a member of AORN for 23 years. She is a member of

- AORN of Bluegrass Central Kentucky (2009-present),
- the Kentucky State Council of Perioperative Nurses (2012-present),
- the RNFA Specialty Assembly (2009-present),
- the Advanced Practice Nursing Specialty Assembly (2014-present),
- the Leadership Specialty Assembly (2014-present),
- the Ambulatory Surgery Specialty Assembly (2014-present),
- the Sterile Processing/Supply Chain Management Specialty Assembly (2009-present), and
- the Perioperative Nursing Informatics Specialty Assembly (2014-present).

She has been a member of

- the Business, Industry and Consulting Specialty Assembly (2014-2016) and
- the Neurosurgery, Orthopedic and Trauma Specialty Assembly (2014-2016).

Pollard Ramsey has attended Congress eight times in the past 10 years, each time as a delegate.

Pollard Ramsey has received

- the Nurse Angel Award from Action Products (2011).

Highlights of Pollard Ramsey's service to AORN include that she is

- conference coordinator for AORN of Bluegrass Central Kentucky (2009-present),
- continuing education administrator for AORN of Bluegrass Central Kentucky (2009-present),
- public relations chair for AORN of Bluegrass Central Kentucky (2009-present),
- a member of the Legislative Committee for AORN of Bluegrass Central Kentucky (2009-present), and
- a member of the Public Awareness Committee for AORN of Bluegrass Central Kentucky (2009-present).

She has been

- president of the Kentucky State Council of Preoperative Nurses (2013-2015),
- president of AORN of Bluegrass Central Kentucky (2013-2015),
- president-elect of AORN of Bluegrass Central Kentucky (2012-2013),
- a member of the AORN of Bluegrass Central Kentucky Board of Directors (2015-2018), and
- editor of the AORN of Bluegrass Central Kentucky Newsletter (2009-2010).

In other leadership roles, Pollard Ramsey is

- president of the Kentucky Coalition of Registered Nurse First Assistants (2015-present),
- a member of the Kentucky Coalition of Nurse Practitioners and Nurse Midwives Political Action Committee (2013-present),

- a member of the Kentucky Coalition of Nurse Practitioners and Nurse Midwives Education and Conference Planning Committee (2015-present), and
- a member of the Kentucky Coalition of Nurse Practitioners and Nurse Midwives Finance Committee (2017-present).

She has been

- clinical director of Surgery on Sunday, Lexington, Kentucky (2011-2017).

In her community, Pollard Ramsey is

- a member of the Camp Horsin' Around Board of Directors, Lexington, Kentucky (2018-present);
- a member of the Lexington, Kentucky Rotary Club (2016-present);
- a community educator for Colon Cancer Awareness Month (2009-present); and
- a community educator for the Teddy Bear Clinic, Joseph Beth Booksellers (2009-present).

She has been

- a volunteer for the Rolex Three Day Event, Lexington, Kentucky (2009-2017).



Shirley Pollard Ramsey

Election Statement

I am privileged to be a candidate on the AORN ballot for the Nominating Committee. I was introduced to AORN as a student nurse nearly two decades ago. My nurse mentor taught me AORN is a nurse's "true north" and sets the standard of excellence for patient care through evidence-based practice and education. These standards of excellence have been and remain the guiding principles of my life's work as a nurse.

I have a thirst for knowledge and a passion for learning. I have earned an associate's, bachelor's, master's (family nurse practitioner), and finally a doctoral degree in nursing. Further, I have earned my CRNFA and CNOR; the "gold standard" for our profession's recognition of achievement, expertise, and clinical judgment.

I am a lifetime member of AORN and have served my local chapter as president, vice president, board member, conference coordinator, legislative liaison, and currently education chair. I have served as president of the Kentucky State Council of AORN. Having attended Congress for the past 6 years, I have proudly served as a Kentucky delegate.

Active membership in AORN offers many opportunities for excellent outcomes that can be achieved through a collaborative group effort. Framing this from a global perspective, I see the potential to make a difference through the continued support, education, and empowerment of our nurses. As such, I am committed to paying it forward by serving on our Nominating Committee. Thank you for your support and vote.

David L. Taylor III, MSN, RN, CNOR, is an executive health care consultant for the Resolute Advisory Group, LLC, San Antonio, Texas. He earned his bachelor of science in nursing and master of science in nursing from the University of the Incarnate Word, San Antonio, Texas.

Taylor III has been a perioperative nurse for 22 years and a member of AORN for 22 years.

He is a member of

- AORN of San Antonio (2009-present),
- the Sterile Processing/Supply Chain Management Specialty Assembly (2010-present),

- the Leadership Specialty Assembly (2010-present),
- the Retired Nurses Specialty Assembly (2018-present), and
- the Ambulatory Surgery Specialty Assembly (2014-present).

Taylor III has attended Congress six times in the past 10 years, three times as a delegate.

Highlights of Taylor III's service to AORN include that he is

- president of AORN of San Antonio (2018-present).

He has been

- president-elect of AORN of San Antonio (2017-2018),
- vice president of AORN of San Antonio (2016-2017),
- chair of the AORN of San Antonio Scholarship Committee (2017-2018),
- chair of the AORN of San Antonio Education Committee (2017-2018),
- chair of the AORN of San Antonio Winter Symposium (2015-2017), and
- liaison to the AORN of San Antonio Winter Symposium Committee (2017-2018).

In other leadership roles, Taylor is

- chair of the OR Today Live Educational Advisory Board (2016-present).

He has been

- vice chair of Health Connect Partners Educational Advisory Board (2014-2018),
- a member of the Health Connect Partners Educational Advisory Board (2013-2014),
- a member of the Baptist Health School of Health Professions Community Advisory Committee (2009-2013), and
- a member of the Surgeon General's Special Review Panel for Medical Malpractice (2009).

In his community, Taylor is

- assistant scout master, Boy Scouts of America, Boerne, Texas (2012-present);

- a member of the Native Plant Society of Texas (2009-present); and
- a volunteer for the Albert and Bessie Kronkosky State Natural Area (2017-present).



David L. Taylor III

Election Statement

I am honored to be a candidate for the AORN Nominating Committee, and excited at the possibility of serving AORN and its members.

Health care has changed and continues to at an incredible pace. As an Association, we must collaborate with one another showing the value of being a member of the national nursing organization that supports professionally licensed nurses and leads the way by establishing benchmarks for surgical care. It is important our members realize there is someone looking out for them, our patients, and our future.

Each nurse is vital to our profession. What you do is important to the health of our nation, and that is why it is important for nurses to provide a steady presence for our patients as they journey through their surgical experience, focusing on their care and acting as their advocates when they are at their most vulnerable.

I am a strategic health care executive, consultant, and transformational leader with more than 30 years of perioperative experience. As a nationally recognized speaker and author, I am aware of the current trends in health care. I am known for connecting with clients as a forward thinker with a motivational mindset, which allows me to bring innovative solutions to clinical, operational, and administrative hurdles. If I receive your vote, I will work *diligently to find* qualified candidates who are supportive of our members and have the skills necessary to manage today's health care dynamics and bring value to AORN's Board of Directors.

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